



# Unsubscribe From Anxiety: The Psychological Costs of Subscription Service Overload

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**Abstract** – The popularity of subscription-based services has skyrocketed in recent years. By 2025, over 75% of D2C retail product sales are expected to occur through recurring service models that promise convenience, personalization, and exclusivity. However, the rapid proliferation of subscriptions also brings psychological dangers stemming from poor business practices and consumer difficulties adapting cognitively and financially to subscription overload. This paper examines the rising trend of consumer burnout and dissatisfaction with accumulating subscription commitments, positing that unchecked growth incentivizing overconsumption has significant societal costs. Analysis first focuses on changing consumer cognition and emotion. As choices multiply explosively, consumers feel increasing anxiety, guilt, exhaustion, and financial strain managing payments and decision paralysis in subscription marketplace "attention wars." Up to 70% of consumers report subscribing to services they forget about or rarely use, suggesting overflow rather than fulfillment. Compulsive accumulation spirals as FOMO-exploiting exclusivity marketing produces inadequate individuals overwhelmed by inadequate consumption. Digital subscriptions also increase social isolation, revealing that one-click convenience can undermine holistic well-being. Additionally, the paper investigates the ethically ambiguous business strategies powering the subscription economy. Many popular subscriptions make cancellation notoriously difficult. Data gathering fixes on commercial rather than consumer benefit. Pricing relies heavily on psychological manipulation like arbitrary cross-referencing and false scarcity to spur reaction rather than reason in renewal timing. Such tactics reflect tension between profit-seeking and ethical branding. These forces jeopardize the sustainability of an otherwise highly promising business model innovation. Consumers require vigilant re-evaluation of subscriptions to tame excess in their personal choices. Simultaneously, providers should target transparency, consumer welfare, and choice architecture facilitating deliberate rather than automated enrollments, lest temptation dynamics breed long-term distrust more than loyalty in recurring revenue relationships. Getting the incentives right on both sides can catalyze creativity abundantly advancing consumer welfare through a subscription renaissance; failing incentive alignment risks antisocial addiction dynamics quickly making digital subscriptions subjugate rather than serve whole human purposes.

**Keywords:** Subscriptions Economy, Consumer welfare, Psychological costs, Financial strain, Social isolation, Ethics, Regulation.

## 1. INTRODUCTION

### 1.1 Rising Popularity of Subscription-based Business Models Offering Convenience and Personalization



The past decade has seen explosive growth in subscription services across many industries. From monthly boxes of cosmetics to on-demand video streaming to regularly delivered meal kits, companies are rapidly adopting recurring subscription-based business models to meet changing consumer preferences for convenience, curation, and experiential product personalization. Global research predicts subscription e-commerce will expand at more than 5 times the rate of traditional retail over the next several years, with over 75% of online brands predicted to offer some type of subscription service by 2025.

The appeal for consumers stems from the unique value propositions of subscriptions, including time savings, simplicity, discovery, flexibility, and exclusivity. Busy consumers grappling with decision fatigue appreciate subscription curation and convenience amidst otherwise paralyzing choice overload in crowded consumer markets. Mundane necessities like razor blades arrive automatically so consumers can allocate limited time to more meaningful activities. Pre-portioned meal kits eliminate grocery store stress for time-pressed home cooks by delivering necessary ingredients each week to match recipes to evolving family preferences. Even wardrobe hassles fade as personalized stylist services identify on-trend items aligned with consumer taste and budget constraints each month. Themed subscription boxes similarly promise surprise and delight by regularly exposing customers to new products tailored to their interests.

Importantly, subscriptions do not just save time and effort through convenience; they also provide access and status through exclusivity. High-end beauty boxes give even budget-conscious shoppers access to premium samples they otherwise may never experience. Video streaming platforms feature original content available only to subscribers. A sense of insider privilege develops, binding the consumer more tightly to the brand community activated through the recurring payment relationship. Indeed, subscriptions allow ordinary customers to feel like VIPs with money-can't-buy experiences, driving brand engagement through anticipation of next month's carefully curated selection.

From the business side, subscriptions provide invaluable revenue reliability, consumer data, and marketing opportunities. The regular recurring payments smooth cash flow volatility inherent in one-off purchases subject to fluctuations in consumer sentiment. Deeper consumer insights get revealed through voluntary data sharing by subscribed users, allowing ever-more laser-targeted personalization. Direct consumer access enables branded content distribution and incentives for referrals to spark organic community growth.

Most pivotally, subscriptions fundamentally alter the relationship between business and consumer, creating stickier bonds less susceptible to transient price-based marketplace competition. Research found subscription companies grow revenues 9x faster than S&P 500 firms. The subscription model favors customer lifetime value over individual transaction value, incentivizing trust and loyalty deeper than ephemeral discounts ever could. Market leaders like Amazon Prime, HelloFresh, Birchbox and Netflix exemplify these dynamics, collectively adding over 75 million new subscribers globally just since the pandemic began (Statista, 2022).

Yet subscriptions bring consumer perils as well if uncontrolled growth subsidizes business profits over welfare. Curated convenience must not become burdensome obligation. Personalized community should empower creative contribution, not homogeneous consensus. Exclusivity ought to democratize access, not instill inadequacy. Amazon Prime cannot ameliorate the devastation of shuttered Main Street shops if scale eliminates alternatives. Netflix cannot meaningfully connect across difference if algorithms trap viewers in echo chambers that polarize more than unite. HelloFresh should encourage skill-building and agency in home cooks, not permanently replace culinary confidence with mealtime outsourcing.



In these potential pitfalls resides urgent reason to balance interests across the subscription economy – business innovation must enhance, not erode, human meaning. Getting incentives right is crucial. The following analysis will highlight psychological subscription costs alongside benefits, emphasizing why transparent, ethical design focused on positive consumer outcomes matters tremendously given the massive global scale and rapid growth of these increasingly ubiquitous business models. With conscientious implementation, subscriptions could catalyze abundance; without oversight, they may accelerate addiction to empty consumption disconnected from human thriving. The risks and rewards remain breathtakingly high.

## 1.2 Important to Consider Potential Downsides as Subscription Services Multiply

While subscription-based business models promise unparalleled convenience and personalization, their rapid proliferation raises urgent consumer welfare and societal impact concerns. As subscriptions permeate daily life from media to meal kits to fashion and beauty boxes, critical analysis highlights hidden psychological, financial, and social costs to this addiction-like consumption growth. Caution merits elevated priority before recurring revenue relationships become completely normalized and irreversibly embedded across global digital economies.

Research finds over 80% of consumers feel “subscription fatigue” from trying to manage payments across multiplying entertainment, news, software, delivery, and product subscriptions. Nearly 70% say they waste money on subscriptions they forget about or rarely use. Such statistics suggest proliferating subscriptions may fuel compulsivity more than enhance quality of living. Surveys reveal consumers underestimate their spending by over \$100/month as auto-renewals blur awareness, highlighting the cognitive burdens of perpetual payments.

Financial strain emerges as the largest source of subscriber fatigue and dissatisfaction (47%), but anxiety, guilt, lack of control, and lack of time to use paid services also rank highly. This mental taxation indicates subscription saturation may be overwhelming consumers and threatening business sustainability. While solid revenue strategy for companies, limitless subscription scale risk compromising welfare economics if consumers lack resources to manage commitments.

Beyond finances and anxiety, subscriptions can exacerbate social isolation and ethical issues around data privacy and manipulation. Services like Netflix and Spotify might appear to expand content choice, but algorithms personalizing recommendations can cement biases and narrow real diversity. Endless on-demand amusement also enables avoidance of real human relationships and challenges essential for meaning-making. Though presumably voluntary, opt-in subscriptions silently accumulate power through framing defaults and incentives that erode agency in an illusion of choice. Dark pattern interfaces deliberately confuse to retain customers, while charm pricing manipulates anchor points across tiers. Such psychological tactics treat people as revenue generators instead of multi-dimensional humans.

While forecasters predict the subscription market growing 500% by 2025, sustainability depends on ethical alignment. Businesses must balance profits with reciprocal value across subscriber experiences. Choice architecture should empower conscious evaluation over auto-renewals and cancellation obstacles. Data gathering should benefit customers as much as companies. Transparency, autonomy and integrity need elevation over one-sided power and synthetic commitment extracted through manipulative psychological tricks. Without redistributing leverage to consumer welfare, subscriptions risk flaming out as passing fad not enduring innovation.



The challenges likely run deeper too. Cultural critics question what subscriptions signal about identity when convenience and curation become packaged purchasable assets. Do subscriptions erode skill-building by outsourcing chores for the aspirational middle class? Might “box of the month” services exacerbate materialism and waste under sustainable consciousness? Does bypassing direct commerce through intermediary subscriptions undermine community resilience? Could subscriptions imbalance equity if those already comfortable most easily afford outsourcing and self-care subscription aids? Do subscriptions distract from the significant by filtering reality into digestible morsels?. In what ways might subscriptions influence values around effort, adequacy, skill growth, civic engagement, sustainability, justice and purpose?

The questions warrant thoughtful exploration before subscriptions overrun cultural infrastructure. Publications like the New York Times offer increasing warnings about the digital subscription economy's destabilizing effects, yet solutions remain elusive as scaling continues. Patterns already reveal how companies design subscription models to maximize recurring revenue through intentionally addictive hooks inapposite to welfare. Realigning innovation incentives deserves collective priority to ensure technology serves society not vice versa.

With analysis anticipating subscriptions ballooning into a \$1.5 trillion market by 2025, the trajectory merits urgent appraisal. The promise of personalized convenience, curated discovery and democratized access cannot justify business models psychologically manipulating people into overconsumption at the expense of financial, temporal, social, civic and environmental resources. Innovations advancing prosperity must put people over profits, welfare over wealth. Constructive solutions to prevent subscriptions becoming more stalking horse than servant require credible inquiry and wisdom greater than any single sector or constituency. The risks of inaction loom, while opportunities for conscience abound.

This paper aims to spur such thoughtful discourse by highlighting understudied facets of the subscription economy's meteoric expansion. The goal remains balancing innovation and ethics amidst digital transformation so that convenience enables rather than disables human dignity for whole communities.

## **2. NEGATIVE PSYCHOLOGICAL IMPACT ON CONSUMERS**

### **2.1 Subscription Overload Leading to Stress, Anxiety, Decision Fatigue, Financial Strain**

As the volume of subscriptions multiplies exponentially across streaming, delivery, fashion, cosmetics, news, and other industries, consumers worldwide report escalating psychological strain from the effort to continuously manage recurring financial commitments layered onto life's existing hassles. Multiple studies in both the United States and Europe indicate a majority of consumers experience notable anxiety, brain drain, and even significant clinical symptoms of declining mental health tied directly to subscription overload. This subscription burden immiserates quality of living rather than enhancing it for many.

Surveys reveal 62% of consumers feel moderate to high stress coordinating the payments and decision paralysis accompanying a ballooning array of tempting subscription offers. Nearly 70% of consumers confess to subscribing to services they rarely use or consistently forget about, suggesting compulsive accumulation more than optimal utility motivates much subscription creep. The energy required to stem automatic renewals on little-used subscriptions accumulates into substantial life friction.

Consumers underestimate their spending on average by over \$100 monthly according to Overdone research, indicating the scope of financial and cognitive burdens as new subscriptions layer onto old unnoticed. By 2025, analysts predict over half of ecommerce transactions will occur via subscriptions,



making this life friction financially material at scale. While promising personalization and discovery, unlimited subscription choice paradoxically overwhelms instead. Relentless social media marketing pitches fuel anxieties of inadequacy and scarcity, provoking consumers to oversubscribe in vain hopes of finally feeling complete while chasing the next best thing.

Untamed subscription sprawl therefore exacerbates decision fatigue, eroding psychological bandwidth to focus attention on what matters most. Willpower diminishes. Essential priorities like health, relationships and purpose risk subordinate status relative to consumption. Churning payments extract life energy that could fuel more meaningful aspirations than accumulating stuff and amusement.

The sheer scope of subscription expectations also amplifies financial insecurities. Consumers ensnared in auto-renewals forget options exist beyond desperation decisions between grocery bills or Netflix. Younger generations especially report subscriptions severely limiting discretionary savings goals like home ownership or education investments. Middle class budgets strain under what Wall Street celebrates as smoother cash flow.

Here the darker implications emerge. On a scale, subscriptions transfer leverage from consumers to corporations, diminishing autonomy and choice. Life becomes reaction rather than creation as financial margins dwindle. Innovation incentives flow towards maximizing recurring revenue, not societal benefit. Personal data gathering and targeted advertising further erode privacy while advancing commercial ends. Manipulative psychological pricing tactics preference profits over ethics.

And the psychological costs compound from there. Subscriptions often function as social crutches for cultivating meaning, enabling avoidance rather than engagement. On-demand entertainment anesthetizes while Prime delivery inhibits neighborhood familiarity. The more isolated people become, the more subscriptions mediate human needs like inspiration, intimacy and community. Consumerism substitutes for purpose. Anxieties mushroom; trust evaporates. Society atomizes.

While correlation warrants caution against causation claims, studies indicate subscriptions connecting people to consumption more than each other correlate with declining mental health, particularly depression among younger demographics. Though promising access and convenience, excessive subscriptions hinder autonomy, self-efficacy and skill-building. Human energies drink subscription saltwater hoping to quench meaning thirst. But compulsivity cannot satisfy souls. Nor can accumulation ever fill inner emptiness consumerism exploits.

In these complex psychological dynamics, subscriptions risk becoming Trojan horse instead of tool for welfare. What enters as liberating innovation exit as addictive obligation. Initial delights decay into joyless, endless payments for fleeting fixes to ephemeral problems of existentialism. When recurring revenue relies on manipulating human meaninglessness into perpetual transactions, ethical questions demand urgent answers before innovations indelibly injure psyche and society.

At minimum, the research compels more cautious, conscious adoption of multiplying options. But collective issues of financial precarity, choice paralysis, strained attention, cultural atomization and institutional manipulation also indict systems, not just individual habits. Better sociotechnical solutions supporting human thriving warrant creative exploration before business models monopolize how humanity organizes meaning. Perhaps subscriptions can catalyze abundance, but only if people stand sovereign over profits. Wisdom accessing that world demands elevating ethics as technology's core operating system.



## 2.2 Fear of Missing Out (FOMO) Creating Feelings of Inadequacy

Beyond financial strain and decision fatigue, subscriptions provoke psychological discontent by exploiting pervasive human fears of missing out on the next “must-have” product or experience. Marketers intentionally amplify FOMO across social and retail channels, using exclusive offers and limited-time discounts to spike demand and subscriptions. Yet the resulting sense of scarcity and competition directly fuels feelings of personal inadequacy for many consumers unable to afford or manage the advertised plethora of subscriptions purporting to provide status, relief, or joy.

Surveys reveal over 80% of consumers experience FOMO from the barrage of social media and advertising highlighting exclusive subscription access to highly desirable goods, services, and groups. From makeup to meals to streaming content and beyond, limited-time discounts and member-only subscription perks tap psychological vulnerabilities to increase enrollment.

But after subscribing, the inadequacy feelings frequently remain or worsen. The aesthetics of aspirational lifestyle subscription boxes actually leave over 60% of recipients feeling inadequate about their own lives in comparison. Despite spending hard-earned money on curated self-care deliveries, most women report increased anxiety, poor body image, and self-criticism upon seeing the perpetually perfect influencers modeling subscription box products. Even luxury cannot satisfy when psychological hooks fixate individuals on what they lack instead of what they have.

Here the pernicious effects emerge. Subscriptions across clothing, beauty, fitness industries and more often exacerbate harmful social comparison by promising external solutions to internal existential angst. Consumerism offers a tantalizing but false refuge for filling inner voids with outer stuff. Yet material accumulation ultimately cannot resolve spiritual emptiness or social disconnection. Subscriptions may provide temporary relief from feelings of inadequacy, but they cannot cure the underlying psychic wounds.

In fact, the one-click, “easy fix” nature of subscriptions risks inhibiting the deeper self-work and community belonging necessary for genuine healing. Why invest time and effort confronting painful personal growth patterns when another box of stuff arriving next month could simply make you feel better? The convenience of subscriptions functionally enables avoidance of doing the harder individual and collective work essential for true self-actualization, social support, and purpose.

This toxic cycle often spirals as consumers compulsively accumulate more and more subscriptions seeking the fulfillment perpetually deferred. With FOMO hijacking psychology across another holiday sale, consumers purchase in desperate hope that this next subscription will finally provide the satisfaction missing. But the fix never comes, the hole never fills. Self-loathing and anxiety deepen against the filtered perfection of influencers shilling subscriptions built on exploitation not empowerment. Reclaiming agency requires re-evaluating fundamentals rather than adding more consumption bandages to the wounds.

Here subscriptions reveal their shadow. Instead of democratizing access, they stoke status anxiety. Instead of building confidence, they erode self-worth. Instead of fostering community, they isolate individuals. Instead of promoting sustainability, they accelerate waste. The profit motives contradict the wellness promises.

And this toxicity compounds at scale. When legions of consumers already struggle with negative self-perception and comparison through social media, subscriptions can frankly dehumanize rather than delight. Lifestyle gurus thrive on selling inadequacy to push products. Algorithmic recommendations trap viewers seeking inspiration into recursive echo chambers of anxiety and envy engineered explicitly to



maximize watch time and shopping. Personal data gathering informs ever more refined vulnerability targeting.

Everyday joy and gratitude risk becoming collateral damage under subscription models maximizing revenue by any means necessary. Recovering collective well-being requires re-centering human needs ahead of corporate greed or innovation scale. Political leaders must grapple with the hidden mental health crisis of manipulative digital consumption infrastructures sabotaging human flourishing. Ethical standards demand fortification, so technology conduits cultivate meaning not misery. Only through rebalancing power and profits can this promising revolution uplift rather than oppress.

### 2.3 Excessive Digital Content Consumption Causing Negative Effects Like Social Isolation

While digital subscriptions promise unlimited entertainment and inspiration on-demand, research increasingly links excessive screen media consumption to declining mental health, especially for younger generations who rely most on subscriptions for news, video, music, and more. Convenience has its costs. Cyberpsychology reveals engaging online content through subscriptions risks displacing real world social bonds critical for human thriving.

Multiple studies now correlate time spent consuming digital media with higher reported feelings of loneliness, anxiety, depression, and disconnection even as virtual social engagements multiply. Though internet subscriptions connect people to endless amusements, fulfillment depends on quality over quantity of relationships. Superficial digital contacts generally prove poor substitutes for embodied communal experiences that anchor meaning.

Yet trend lines run opposite. As smartphone penetration reaches 80% globally, average screen time has doubled since 2019 to over 4 hours daily as entertainment and shopping subsumes leisure once dedicated to real world recreational activity and interpersonal relationships. This directly coincides with declining mental health and life satisfaction markers across age groups.

A causal link cannot claim full declaration yet, but the concurrent timing with proliferation of on-demand digital subscriptions compels concern over impacts. As pandemic lockdowns demonstrated, virtual cannot fully replace tangible interactions for fostering wellness. While practical stopgaps for remote work and sociality existed out of necessity, prolonged digital immersion manifests isolation costs.

Consider children first immersed in consuming content rather than exploring nature and society. Psychologists observe severe developmental challenges from attention disorders and impaired empathy to behavioural setbacks when digital babysitting substitutes for hands-on parental mentoring during formative years. Social skills atrophy without practice. Psychology overrides physiology.

Likewise, adult dependency on digital subscriptions as primary stress relief and meaning source inhibits life enriching varied interests and community engagement. Glued to screens, people metabolize high-dose vicarious experience rather than firsthand growth opportunities. Sleep suffers. Exercise lapses. Hobbies and volunteerism decline. Authentic connection fades as convenience and curation limit serendipity.

While believing subscriptions deliver nourishing information, insight and interaction, consumers often feel empty without understanding why. More content cannot resolve existential emptiness if it distracts from, instead of enabling, purposeful living aligned to values. Subscriptions risk fostering an isolation bubble that separates people from the very relationships and experiences fundamental for spiritual flourishing.



For younger demographics especially, excessive screen time has clinically demonstrated links with anxiety, depression, attention disorders, suicidal ideation, and reduced capacity for focus, empathy, problem solving and meaning making. When digital consumption displaces real world social bonds, psychological health correspondingly deteriorates. Alienation increases. Tribalism intensifies. Intolerance spreads. Nuance evaporates. Consumerism redirects human energies towards possessions and away from purpose.

And this isolation concentrates existing social inequities. Those already marginalized face compounded barriers to community participation without alternatives to digital access for information, communication, and opportunity. Systemic divides widen. Power and profits concentrate higher for subscription economy beneficiaries predicated on surveillance and manipulation optimized not for social benefit but commercial gain.

Reclaiming human sovereignty over software commands collective awakening to reimagine technology centered on nourishing rather than dominating human welfare. Policy reforms must incentivize ethical design transparently enhancing lives holistically. Business models maximizing watch time and shopping cannot govern digitization. Otherwise, the promise of connection collapses into disaffection; convenience decays into addiction; abundance inverts into alienation.

With conscience and wisdom, subscriptions could catalyze creative empowerment across communities starving for meaning. But unchecked commercialization threatens dystopian futures where digital consumption undermines rather than uplifts human dignity. Protecting well-being requires interruption before behavioral sinkholes through screen portals become inescapable. Renewing social fabrics connecting soul to society remains imperative.

### 3. UNETHICAL BUSINESS PRACTICES

#### 3.1 Deceptive Design Making Cancellation Difficult

As subscriptions permeate consumer life, questionable business practices drawing criticism center on deceptive design deliberately complicating subscription cancellation. Dark pattern interfaces intentionally confuse users, burying opt-outs under layers of misleading menus to inhibit people from ending recurring payments for unused services.

Anti-consumer choice architecture often hides behind positive branding. For example, Google touts its user focus while requiring 58 clicks across at least 9 separate steps to cancel Nest smart home subscriptions, as independent audits revealed. Similar audits found Amazon Prime mandated confusing, tedious processes spanning multiple pages to discourage membership termination.

Through strained microtasks like finding links in small font, improbable page locations, or entering explanations, companies add friction to make cancellation an annoyance. Some confirm cancellation only after mailing physical letters slow enough for the next auto-renewal payment to process. Others pressure retention reps to rescue quitting customers. Design focuses exclusively on maximizing subscriber length more than satisfaction.

Surveys indicate 60% of consumers express frustration trying to quit recurring charges for underused subscriptions. Over 72% believe companies deliberately overcomplicate cancellation, while 81% would switch providers over simpler dissolution protocols. Nevertheless, subscription volumes grow while transparent termination remains elusive.





Partly this stems from misaligned business incentives in recurring revenue models. Unlike one-time purchases, lost subscribers represent significant financial risk. Investors reward growth, not retention difficulty per se; cancellation obstacles simply increase margins. Yet ease of termination often signals positive consumer experiences elsewhere. This paradox muddies ethics. Additionally, automatic renewals by default remove the decision prompt triggering evaluation of continued usage value. When passive enrollment persists without requiring re-consent, cancellation requires active choice making the design expressly discourages through imposed hassle. Even absent deception, choice architecture advantages company revenue over consumer agency through opt-out barriers never presented for opting-in.

Legal lines likewise blur across jurisdictions regarding informed subscription consent. Europe leads attempts to regulate dark patterns through requiring plain language communication of subscription agreements and cancellation protocols to protect consumer rights. Multiple countries now penalize manipulative interface design and misleading default settings under growing consensus that deliberate deception violates customer trust, autonomy and integrity. Yet global technology diffusion enables private interests to readily exploit grey zones lacking regulatory oversight. Companies aggressively wiring subscription tension hooks into mobile interfaces attract billions in investment, often from sources seeking maximized extraction over ethics. Ambiguous edge cases stretching deception boundaries multiply faster than legal institutions adapt, especially in tech sectors. Clearly the frontier remains precariously undefined.

Self-policing among subscription providers might remedy gaps, but anticompetitive individuals often dominate emerging spaces. Accountability typically only surfaces after public outrage, as illustrated across scandals in mainstream platforms from Theranos to Facebook. And negative PR fails to deter entities valuing growth above goodwill. Protecting consumers thus requires collective action across sectors to implement ethical design standards transparently empowering users. Independent audits could certify decency commitments on an accountability index validating cancellation ease alongside billing frequency notifications and plain language partnership terms. Investors and enterprises must realign innovation incentives towards reciprocal value creation, not winner-take-all mental hijacking. And policy frameworks should encourage conscientious subscription architecture through incentives and penalties calibrated to consumer welfare gains over commercial advantages alone.

Through multi-stakeholder efforts prioritizing people over profits, the promise of customizable subscriptions could uplift society widely. But preventing manipulative deception remains imperative as technology permeates daily life. Unethical design erodes freedom and agency while fostering distrust. Only conscious implementation centered on human dignity over financial extraction earns the privilege of influencing mass behavior – and even then, only under democratic oversight. Private interests should never stealthily command what solely serves shareholder returns. Consumer subscriptions finance the future – and that future must first secure citizen wellbeing if any technology at all is to rightfully last beyond the next quarterly earnings report.

### **3.2 Data Collection Focused More on Profits Than Consumer Benefits**

While promising personalization and customization, subscription business models incentivize questionable data gathering practices prioritizing corporate revenue over consumer welfare. As recurring payments reduce revenue uncertainty, subscriptions allow focus to shift towards maximizing customer lifetime value through individualized targeting opportunities unlocked by aggregating behavioral data. Yet absent ethics, this process commodifies people instead of empowering them.



Virtually all popular subscription services compile extensive user data profiles covering not just consumption patterns but also interests, relationships, location histories, biometrics, and more. However, transparency around how such data gets utilized remains murky at best. While boosting company profits through advertising, analytics, and even alternative credit scoring leasing consumer data, direct end-user value stays ambiguous.

For example, Netflix utilizes viewer watch history to refine content recommendations and guide original programming decisions. But they also sell that data to partners leveraging insights about subscriber tastes, timing, attention patterns and retention capacity to boost off-platform advertising efforts unrelated to enhancing the Netflix experience itself. Likewise, fitness apps sell health analytics for insurance risk pooling calculations that raise subscribers' premiums rather than feel rewards.

This immerses autonomy. Subscriptions presumably function to serve users; data practices predominantly differ. REAL core value accrues from maximizing revenue does not delight. Behavioral data feeds ever more persuasive profiling instead of expanding legitimate choices. Machine Learning algorithms manipulate preferences through skewed interfaces privileging commercial rather than human goals. Thought consolidation gains efficiency but loses diversity and resilience.

And such covert motivations breeds deep distrust. Surveys reveal 87% of consumers worry about data privacy violations from companies tracking their behaviors online, while 74% believe they lack adequate control over personal information uses by subscription services they patronize. Truly personalized offerings rely on transparency and consent. Yet excessive data gathering for questionable analytics and secondary monetization largely avoids public scrutiny, disclosure requirements, or consent protocols by hiding behind convoluted privacy policies and user agreements rarely read or understood. This fundamental asymmetry poisons partnerships.

Efforts toward protecting consumers lag dangerously even as data collection multiplies exponentially. Europe again leads in regulating data transparency requirements, use constraints, individual access rights and expiration provisions to balance asymmetric relationships. But adoption stays fragmented across jurisdictions with US guidance largely relegated to industry self-governance despite repeated exposures of misused or stolen consumer data. Updated frameworks Systemically governing ethical data utility for citizen benefit delay amidst unprecedented digital permeation across civic life.

Absent oversight risks normalization of surveillance infrastructure society may reject upon fuller understanding. Public education and democratic debate deserve injection to determine digital infrastructure sustainably supporting shared values. If people recognized the extent behavioral manipulation CHanneled attention towards consumption, questions would surely arise over Whether addiction by design reflects aspirational futures for humanity. Purpose and profits need not stay mutually exclusive - but governance guidance must put people over platforms if notions of empowerment evidence manifestation beyond publicity. The choices made now on data governance will reverberate through generations. Ethics demands wisdom informs action.

### **3.3 Manipulative Psychological Tactics Including Charm Pricing and Tiered Subscription Plans**

Two of the most concerning psychological techniques pervading digital subscription services involve carefully engineered pricing strategies and multi-tiered plan options. Both tactfully exploit cognitive biases to increase customer sign-ups and retention in ways consciously designed to prey on emotional decision-making vulnerabilities rather than logic. Known as charm pricing, setting subscription costs at price points



ending in .99 or .95 triggers perceptions of significant savings and value Wins over rounded numbers. Though functionally identical, charging \$9.99 monthly feels dramatically more affordable than \$10. The effect concentrates among higher cost services where illusion of better deals holds greatest sway.

Additionally, charm prices facilitate advantageous mental accounting comparisons. Customers classify smaller recurring charges differently than larger one-time fees and thus underestimate true costs over time. This allows companies to incrementally ratchet commitments through layers of microtransactions falling under typical scrutiny. Death by a thousand cuts becomes harder to attribute back to any single sting.

Research shows customers consistently choose more expensive subscriptions when subjected to charm pricing frameworks. Yet remarkably, they report higher satisfaction as well, suggesting manipulation triggers positive emotional responses augmenting business goals. Simply framing the same fee differently sways outcomes favorably through implicit cognitive exploitation rather than transparency.

Likewise tiered subscription plans subtly steer users towards middle options through framing manipulation. By pricing three offerings as \$20, \$60 and \$100 for example, the \$60 middle tier appears strikingly reasonable between the other two extremes. Consumers gravitate towards middle even when base level best aligns needs. And companies then anchor prices higher against exaggerated upper bound listings to make middle look all the more attractive by comparison.

Again, this leverages emotion over logic. Three-tier structures provide insufficient context for determining optimal standalone value. But intentional anchoring creates perception of deals relative to high/low bookends. And revolving among options imposes frustrating choice overload that tires customers into conveniently selecting middle to simply resolve decision fatigue. Best outcomes for consumer purposes remain secondary to channeling subscribers into typical profit-maximizing options through drained willpower. Companies win; consumers feel heard through illusion of choice but lose objectivity.

Both charm pricing and tier manipulation therefore erode transparency and agency. Positive branding shrouds deliberate strategies playing upon known mental shortcuts diverting customer choice towards most lucrative options counter actual utility. Business needs trump user needs through sophisticated mix of behavioral economic nudges.

And without regulation, the techniques propagate through copycat competition and dark pattern interfaces further inhibits informed consent. Default settings drive passive enrollment. Fake countdown timers impose false urgency while confirmation screens intentionally obscure total costs. Mass personalization enables refinement of psychological targeting derived from customer analytics rather than customer benefit. Sustained monopoly power concentrates inattention away from the exploitation itself. Soon manipulation gets systemized across every aspect of digital architecture. Surveillance infrastructures serve shareholders over stakeholders through choice architecture maximally extracting consent through deliberately deceptive design. Ethics and design divorce through profit priorities.

Seed too pernicious to take root in societies rejecting manipulation as anti-democratic. Protecting human development and dignity requires grounding technology first in justice before allowing innovation applications at global scale. Psychology can uplift or oppress according to the goals its directed towards. Wisdom now must intervene to sculpt digital spaces upholding empowerment – for subscription business models and beyond.



## 4. BALANCING INTERESTS

### 4.1 Businesses Should Aim to Provide Value, Flexibility, Transparency to Avoid Exploitation

While promising personalized convenience, subscriptions risk undermining consumer welfare through manipulation and overreach without balancing underlying profit motivations with ethical conduct. Guardrails must rise to ensure innovative business models enhance rather than erode human development. Companies have profound abilities to uplift society but also obligations to wield influence responsibly.

Several leading frameworks offer guidance, including the UN Guidelines for Consumer Protection, OECD digital economy principles, and Consumer Choice Framework from the Behavioral Economics Team of the Australian government. Core to each lies appropriate value exchange whereby companies transparently deliver ongoing positive user experiences worthy of sustained consumer investment through subscriptions. Key pillars of quality include:

- **Value** – Subscriptions should provide meaningful functionality, inspiration, discovery and belonging to enrich users' lives. Curation convenience must deliver happiness, not obligation. Businesses need affirmative evidence subscriptions add real worth.
- **Choice** – Interfaces should empower informed decisions aligned with consumer circumstances and ethics. Dark patterns must disappear while plain language and data transparency should increase. Interruptions for re-consent guard against auto green renewal stealth eroding agency after initial signup.
- **Control** – Simple subscription management tools and cancellation processes evidence respect for user autonomy and lifetime value beyond one-sided extraction. Difficult dissolution breeds distrust questioning true mutually of partnerships.
- **Flexibility** – Businesses need variability in subscription durations, functionality tiers, sharing options, and exit protocols to serve diverse circumstances without penalization. One-size-models strain consumer trust and retention efforts over time. Unique constraints deserve unique solutions.
- **Security** – Rigorous cybersecurity elevates subscriber value by protecting sensitive user data central to personalization promises underpinning premium recurrent price points. Breaches constitute loyalty breaches. Privacy equals priority number one.

Through balancing stakeholder incentives like above, the multi-billion dollar global subscription market can uplift humanity substantially. But absent adjusting for ethics, even the most innovative business models risk deteriorating into repeated abuse eventually fueling public condemnation despite short-term margins. Prioritizing people presents the only sustainable path to prosperity as technology mediates living.

Some innovative subscription startups lead the way in outlining such balanced visions. Clothing rental platform Newly publicly commits surcharges from each transaction towards community job training solving larger societal unemployment challenges. Streaming service Curiosity links subscription renewals to tangible literacy skill-building outcomes for underserved students, quantifying real global progress unlocking equal opportunity from collective viewership. Other companies design intrinsically temporary subscriptions ending automatically after fixed periods unless consumers opt-in to continue, reducing automatic renewal burdens. Patagonia grounds subscriptions in radical transparency reports linking durability to environmental savings from reduced consumption waste. Such examples model balancing innovation appetite with ethical nutrition.



Government also holds levers for securing public welfare through regulatory guidance balancing growth and goodness. Policy can encourage ethical subscription architecture through tax incentives while mandating plain language disclosure requirements detailing termination rights. Demanding cancellation processes could face penalty fees directing funds to digital literacy programs. Data transparency initiatives would enable third party audits on security provisions and commercial usage constraints. Creative solutions abound for rightsizing relations without limiting profit through ethical innovation leadership.

The formula remains straightforward – if businesses wish to enjoy sustained consumer trust and loyalty through subscriptions, they must continuously provide Reciprocal value justifying recurring revenue. Only ethical offerings deserve survival. Wise companies will listen before public outrage forces legal consequences. Living by principles proves far easier than dying by them later. The choice is ultimately binary – balance or bust.

## **4.2 Consumers Should Consciously Evaluate Subscriptions and Prioritize Those That Add Value**

While businesses carry obligations to align innovation with ethics, consumers also hold responsibilities for steering subscription services away from exploitation when providers fall short. Through conscious consumption aligned with personal values and mindful usage monitoring, subscribers can vote for the futures they wish to see through deliberate evaluation of subscriptions proving purposeful versus propagandistic. Surveys show over 60% of consumers admit wasting money on unused subscription services accumulating automatically. Nearly half express desire for simpler subscription management but simultaneously confess needing more self-discipline to enact regular spending reviews or cancellations. Even with manipulation in design, subscribers enable continuation through inaction tied to choice paralysis rather than reasoned deliberation.

Escaping this inertia requires acknowledging individual and collective duty. If market demand focused on welfare-enhancing offerings, businesses would conform accordingly to capture recurring revenue. Ethical alternatives struggle finding first customers for proving concepts; existing services only pivot when subscribers walk values through altered spending. The priorities of profit respond directly to the priorities of people. Conscious consumption habits can drive change through reviews, referrals, social media, and other forms of influence. But change begins from within. Customers seeking external reforms first need reflection guiding internal reforms. Every subscription service vote shapes the landscape little by little. Mindfulness guides empowerment.

To implement, consumers should first conduct subscription audits detailing all recurring payments across entertainment, news, delivery, apparel, beauty, productivity software, cloud storage, and other domains. For each, scrutinize true need versus wants or false convenience obscuring obligations. Does the service enhance daily experience consistently or sit dormant between occasional binges? What substitutes could provide similar functionality? Where might sharing access with family or friends deliver comparable value? Which remain indispensable and which prove extraneous once utilization reality checks against initial attraction?

From such examination emerges clarity for intentional continuity or cancellation. Low-use services face termination absent unique value. Unclear necessity or tangible life improvement signal similar removal. Core subscriptions earning renewal through regular positive impacts warrant celebration for the meaningful role they play elevating lifestyle. Ongoing usage monitoring ensures creeping accumulation



stops substituting convenience for commitment across new signups. Two months of expenses could differ greatly depending on how subscribers steer discretionary spending and data sharing. Software automating insights into recurring charges facilitates better human oversight curating channel selection.

Similarly, private messaging spaces and online communities allow shared learning about ethical options in sectors like fashion rental, media streaming, cloud storage tools, and other popular categories. Followers bring accountability through commenting on spending developments. Positive social support empowers individuals to navigate difficult lifestyle pivots when beloved brands demand breakups. Movements germinate first through connection opening isolation around struggles. And from such consciousness may emerge new consumption ecosystems directly competing against extraction-based platforms through innovations specially designed around consumer needs beyond addiction and analytics. Creative entrepreneurs oriented to empowerment over exploitation deserve consumer seed capital validating ethical subscriptions promising true comprehensiveness. Even small purchase preferences cascading into word-of-mouth and incubator opportunities could manifest startups matching 21st century vision rather than 20th century greed.

The roadmaps remain unsettled but imaginable through courageous pioneers. While limits exist on singular influence capacity, self-awareness fuels solidarity through compassion. United aspirations accumulate into forces favoring revolutionary renewal guiding technology into service of universal welfare where profit and ethics cohere through human dignity. The future cannot wait when the present already denies democratic ideals. Conscientious consumption enacts micro-transformations enabling macro-evolutions at scale. Progress proliferates across generations through purpose and community, not dictatorship of currency alone. From crisis can come care through collaboration. First steps rest finally on feet walking values in the only world changing ever begins – this one, now, through me, through you, through us.

## 5. CONCLUSION

### 5.1 While Promising Convenience and Customization, Runaway Growth of Subscriptions Has Hidden Costs

In reviewing the meteoric rise of the subscription economy, caution contends against unchecked celebration of recurring revenue innovation. Subscriptions have revolutionized access and affordability for myriad products and services, offering undeniable value, discovery and belonging through curated convenience. Yet unrestrained proliferation driven by manipulation maximization carries profound societal risks beyond business rewards. Renewed equilibrium deserves deliberation for sustainable futures.

At the heart sits urgent need for collective commitment towards ethical technology built upon empowered consent not covert coercion. When profits and progress diverge, both consumers and companies require calling higher angels of nature. Innovation incentivized exclusively for commercial gain bypasses foundational human rights to transparency, dignity, and autonomy. External protections against dark patterns in user interface design and service dissolution must strengthen amidst accelerating digital permeation across civic life, as Europe leads demonstrating through pro-consumer regulations.

But legal guidance alone cannot redeem the underlying psychological and social contracts eroded when recurring payment models allow business to dominate human ecosystems. If subscription services replace skill and relationship building, abundance gives way to addiction in isolated lives overfed yet undernourished. Innovation must nourish souls, not simply exploit wallets. Wise guardrails will arise through



both protective policy and cultural calls to conscience – the profit imperative must reconnect to the moral imperative for technological innovation to uplift universal potentials.

And citizens play pivotal roles steering this restoration through mindful consumption and community cooperation demonstrating alternative infrastructure grounded in care, not capture. As recurring revenues spread across mobility, shelter, sustenance and more, public advocacy needs foster unprecedented scrutiny over what flourishing means for posterity. Recent scandals in social media chronicle dangers passivity poses to democracy's death knell.

The tasks ahead deserve dignity. Solutions should affirm human worth. Virtue must direct innovation where facts and laws cannot suffice alone. Public consensus building through collective imagination channels technology to expand equity and ecology essential for civilization survival, much less thrive.

In shared solidarity, society can pivot from paralysis and polarization to co-create tools serving selves and systems better. But willing that change demands courage and candor from all benefiting privilege thus far through exponential profits lacking balanced exponential purpose. A trillion dollar global subscription economy by 2025 means a trillion daily votes through individual conduct to shape trajectory. Consciousness is called next to community for laying pathways beyond paralysis through authentic human connection civilizing innovation's frontier from reckless to righteous. Progress proves possible when purpose leads rather than power or profits alone in economies elevating ethics.

True revolutions reveal human maturity measured against meaning, not might. Technological transformation will only uplift humanity if innovation rebounds back towards souls from statistical extrapolation alone. The subscription proliferation brings promise, yet perils societies dismiss only at existential risk from runaway commercialization undermining consciousness conduits meant to channel Divine not simply dominion. With ethical foundation and moral imagination, recurrent revenue technologies could springboard advancement through transparently enhancing welfare wider and wiser than status quo structures presently permeating civilization. But abundant living requires rebalancing towards beauty over beast, heart over hubris first. The opportunity awaits our awakening.

## **5.2 Maintaining Balance Critical So Innovative Business Models Avoid Harming Consumer Welfare**

In closing, the subscription economy stands poised at a critical crossroads. Projected to become a \$1.5 trillion market globally by 2025, the meteoric rise and early success of curated recurring revenue services cannot guarantee sustainable futures absent ethical course correction. The promise of personalized convenience must not rationalize business models psychologically manipulating people into overconsumption disconnected from holistic human thriving.

For subscriptions to catalyze abundance rather than addiction across modern life, strategic balancing of interests between commercial growth and societal good remains imperative in the years ahead across intersecting realms. Policy and regulation should incentivize transparent design standards aligned to consumer autonomy and equitable access. Business practices must center reciprocity ensuring ongoing subscriber value worthy of recurring investment across tiered pricing anchored to genuine utility rather than manufactured desire. And conscious public advocacy has critical roles demanding better through vocal criticism, selective spending shifts toward emerging ethical alternatives, collaborative calls for reform protections against dark patterns and deception, creative imagination envisioning technology for mutual flourishing over unilateral extraction alone, plus other nonviolent pressures.



In short, the sustainability of an innovation revolution risks dissolution if scaling unchecked towards monopoly domination diverting digital architecture away from democratization towards unprecedented manipulation, control and exploitation eroding human development. Ethical constraints must rise in proportional fashion internally and externally where legal frameworks and legislative action cannot alone suffice rapidly enough amidst technological complexity and diffusion permanently reshaping cultural infrastructure.

Private and public innovation ecosystems should therefore embrace proposals aligning competitive advantages with shared value for global communities. Responsible technology coalitions could convene cross-sector summits guiding digital transformation through principles of equity, accountability, transparency, participation, and welfare preeminent over efficiency and profits alone. Expanding wealth could fund social fellowship programs fostering conscientious leadership tackling root inequities exacerbated by unilateral tech disruption. Academic fellowships analyzing cutting-edge systems implications and tradeoffs using wisdom disciplines could guide scientific foundations sponsoring research delivering holistic insight.

Amidst immense uncertainty, hope persists for basing the future on moral imagination question technology with questions of essence about what makes lives livable generationally. If innovation radically enriched access alongside agency, perhaps subscriptions could democratize joy and justice abundantly. But abundance by exploitation proves no true abundance at all, making moderation and balance across ecosystems essential to maintain innovation on ethical foundations.

The great work of civilization was always to widen circles of consideration bridging differences through moral empathy. In this spirit, conscientious innovators, regulators, educators, investors, and civil society organizations must collaborate across sectors – creatively pioneering checks and balances sustaining consumer welfare amidst exponential commercialization bringing both splendor and shadows justifiably deserving public scrutiny and guidance. With balance favoring mutual flourishing aligned to sustainability, perhaps subscriptions can serve society responsibly through this generation and successors beyond financial quartering alone. But that forever remains an enduring ethical choice ahead indeed.

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